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Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 [Japanese GAAP]



May 7, 2025

Company name: KISSEI PHARMACEUTICAL CO., LTD.

Stock exchange listing: Tokyo Stock Exchange

Stock code: 4547

URL: https://www.kissei.co.jp/

Representative: Mutsuo Kanzawa, Chairman & CEO

Contact: Takahide Kitahara, Managing Director, Department Manager of Corporate Finance and Management

Department, CFO

Phone: +81-263-25-9081

Scheduled date of general shareholders' meeting:

Scheduled date of commencing dividend payments:

Scheduled date of filing securities report:

June 24, 2025

June 25, 2025

June 24, 2025

Availability of supplementary explanatory materials on annual financial results: Available

Schedule of annual financial results briefing session: Scheduled (for securities analysts and institutional investors)

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 – March 31, 2025)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

| () | 8 | | _ 8 1 | | 1 61 | | | |
|-------------------|-------------|------|------------------|------|-----------------|-------|------------------------|-------|
| | Net sales | , | Operating profit | | Ordinary profit | | Profit attributable to | |
| | Net sales | , | Operating p | noni | Ordinary profit | | owners of pa | arent |
| Fiscal year ended | Million yen | % | Million yen | % | Million yen | % | Million yen | % |
| March 31, 2025 | 88,330 | 16.9 | 5,773 | 43.7 | 6,974 | 13.5 | 11,961 | 7.2 |
| March 31, 2024 | 75,579 | 12.0 | 4,017 | - | 6,142 | 925.9 | 11,160 | 6.0 |

(Note) Comprehensive income: Fiscal year ended March 31, 2025: ¥(1,914) million [-%] Fiscal year ended March 31, 2024: ¥36,044 million [-%]

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|---|--------------------------|----------------------------------|------------------|--|--|--|--|--|--|--|
| | Basic earnings per share | Diluted earnings per share | Return on equity | Ratio of ordinary profit to total assets | Ratio of operating profit to net sales | | | | | |
| Fiscal year ended | Yen | Yen | % | % | % | | | | | |
| March 31, 2025 | 274.21 | - | 5.6 | 2.8 | 6.5 | | | | | |
| March 31, 2024 | 246.61 | - | 5.4 | 2.5 | 5.3 | | | | | |

(Reference) Equity in earnings of affiliated companies:

Fiscal year ended March 31, 2025: ¥- million Fiscal year ended March 31, 2024: ¥- million

(2) Consolidated Financial Position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|----------------|--------------|-------------|--------------|----------------------|
| As of | Million yen | Million yen | % | Yen |
| March 31, 2025 | 244,059 | 210,126 | 85.6 | 4,882.71 |
| March 31, 2024 | 260,929 | 221,136 | 84.3 | 4,977.41 |

(Reference) Equity: As of March 31, 2025: \(\frac{4}{2}\)209,004 million As of March 31, 2024: \(\frac{4}{2}\)20,028 million

(3) Consolidated Cash Flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at year-end |
|-------------------|--------------------------------------|--------------------------------------|--------------------------------------|---|
| Fiscal year ended | Million yen | Million yen | Million yen | Million yen |
| March 31, 2025 | 6,521 | 4,952 | (9,325) | 48,158 |
| March 31, 2024 | (1,677) | 8,690 | (10,006) | 45,887 |

2. Dividends

| | | An | nual divide | nds | | Total | Payout ratio (consolidated) | Ratio of |
|--|------------------------|------------------------|------------------------|--------------|--------|-----------------------|-----------------------------|--|
| | 1st quarter- end | 2nd quarter- end | 3rd quarter- end | Year- end | Total | dividends (annual) | | dividends to net assets (consolidated) |
| | Yen | Yen | Yen | Yen | Yen | Million yen | % | % |
| Fiscal year ended March 31, 2024 | - | 41.00 | - | 41.00 | 82.00 | 3,690 | 33.3 | 1.8 |
| Fiscal year ended March 31, 2025 | - | 45.00 | - | 55.00 | 100.00 | 4,343 | 36.5 | 2.0 |
| Fiscal year ending March 31, 2026 (Forecast) | 1 | 60.00 | 1 | 60.00 | 120.00 | | 40.4 | |

Note: At a meeting of the Board of Directors held on May 7, 2025, the Company resolved to purchase treasury shares. "Payout ratio" in the Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 takes into account the impact of this purchase of treasury shares.

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 - March 31, 2026)

(% indicates changes from the previous corresponding period.)

| | Net sales | | Operating | profit | Ordinary | profit | Profit attril to owne parer | rs of | Basic earnings per share |
|------------|-------------|-----|-------------|--------|-------------|--------|-----------------------------------|-------|--------------------------------|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % | Yen |
| First half | 44,300 | 4.3 | 2,300 | 29.1 | 3,100 | 38.5 | 6,200 | 18.1 | 149.74 |
| Full year | 91,500 | 3.6 | 6,000 | 3.9 | 7,400 | 6.1 | 12,300 | 2.8 | 297.07 |

Note: At a meeting of the Board of Directors held on May 7, 2025, the Company resolved to purchase treasury shares. "Basic earnings per share" in the Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 takes into account the impact of this purchase of treasury shares. Please refer to "3. Consolidated Financial Statements and Principal Notes (5) Notes to Consolidated Financial Statements" on page 20 of the Attachments for this purchase of treasury shares.

* Notes:

- (1) Significant changes in the scope of consolidation during the period under review: None
- (2) Changes in accounting policies, changes in accounting estimates and retrospective restatement
 - 1) Changes in accounting policies due to the revision of accounting standards: None
 - 2) Changes in accounting policies other than 1) above: None
 - 3) Changes in accounting estimates: None
 - 4) Retrospective restatement: None
- (3) Total number of issued shares (common shares)
 - 1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2025: 47,911,185 shares March 31, 2024: 49,311,185 shares

2) Total number of treasury shares at the end of the period:

March 31, 2025: 5,106,116 shares March 31, 2024: 5,105,798 shares

3) Average number of shares during the period:

Year ended March 31, 2025: 43,621,867 shares Year ended March 31, 2024: 45,258,336 shares

(Reference) Summary of Non-consolidated Financial Results

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 - March 31, 2025)

(1) Non-consolidated Operating Results (% indicates changes from the previous corresponding period.)

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|--------------------------|--------------------|------|---------------|-------------|---------------|-----------|-----------------|----------|
| | Net sales | | Operating p | orofit | Ordinary p | rofit | Profit | |
| Year ended | Million yen | % | Million yen | % | Million yen | % | Million yen | % |
| March 31, 2025 | 75,299 | 18.9 | 4,684 | 78.3 | 5,893 | 23.4 | 11,538 | 11.9 |
| March 31, 2024 | 63,348 | 12.6 | 2,627 | - | 4,776 | - | 10,307 | 4.0 |

| | Basic earnings per share | Diluted earnings per share |
|----------------|--------------------------|----------------------------|
| Year ended | Yen | Yen |
| March 31, 2025 | 264.51 | - |
| March 31, 2024 | 227.76 | - |

(2) Non-consolidated Financial Position

| | Total assets | Net assets | Equity ratio | Net assets per share | |
|----------------------|--------------|-------------|--------------|----------------------|--|
| | Million yen | Million yen | % | Yen | |
| As of March 31, 2025 | 224,488 | 197,028 | 87.8 | 4,602.94 | |
| As of March 31, 2024 | 241,966 | 208,601 | 86.2 | 4,718.91 | |

(Reference) Equity: As of March 31, 2025: \(\frac{\pmathbf{4}}{197,028}\) million As of March 31, 2024: \(\frac{\pmathbf{2}}{208,601}\) million

* Explanation of the proper use of financial results forecast and other notes

(Cautionary note on forward-looking statements)

The financial forecasts and other forward-looking statements herein are based on information available to the Company as of the date of publication of this document and certain assumptions as of the date of publication of this document on uncertainties that may have an impact on future financial results and the Company does not in any way guarantee their achievement. Actual results may differ greatly from these forecasts due to a variety of factors.

Please refer to "1. Overview of Operating Results, etc. (5) Future Outlook" on page 5 of the Attachments for preconditions underlying the financial forecasts and other matters.

(How to obtain supplementary explanatory materials on annual financial results and materials for financial results briefing session)

The supplementary explanatory materials on annual financial results are posted on the Company's website together with the consolidated financial results. The Company also plans to hold a financial results briefing session for securities analysts and institutional investors on Friday, May 9, 2025. Materials to be used on the day will be posted on the Company's website.

^{*} These consolidated financial results are outside the scope of audit by certified public accountants or an audit firm.

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1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Fiscal Year under Review

During the fiscal year ended March 31, 2025, the outlook for the Japanese economy remained uncertain, due to the impacts of the continued trend of yen depreciation and price hikes, as well as the unstable world situation, although economic activities show signs of moderate recovery.

The pharmaceutical industry continued to experience harsh business conditions. The drug price revision was implemented in April 2024 with measures to support drug prices such as classifying more items as unprofitable products for repricing, in addition to the reform of the National Health Insurance (NHI) drug pricing system which focuses on resolving the issues of drug lag and drug loss as well as assessment and promotion of innovation. However, the overall drug price remains subject to cost-containment trends due to the measures, including the implementation of the mid-year revision of drug prices, which has been set for April 2025 following the previous revision. Although there were continuous signs of steady growth in ICT demand and willingness for capital investment in the information services, construction and facility maintenance, and merchandising industries, the current business climate, particularly personal consumption, is weak, and the competitive environment remained fierce.

In these circumstances, the Company's financial results for the fiscal year ended March 31, 2025 were as stated below.

(Million yen)

| | | | (Timmon jun) |
|---|-------------------------------------|-------------------------------------|--------------|
| | Fiscal year ended March 31, 2024 | Fiscal year ended March 31, 2025 | Change (%) |
| Net sales | 75,579 | 88,330 | 16.9 |
| Operating profit | 4,017 | 5,773 | 43.7 |
| Ordinary profit | 6,142 | 6,974 | 13.5 |
| Profit attributable to owners of parent | 11,160 | 11,961 | 7.2 |

• Net sales

Net sales of the Pharmaceutical Business were \(\frac{\pmathb{2}}{75,299}\) million, an increase of 18.9% year on year. In addition to the sales of Beova\(\mathbb{B}\) Tablets, an overactive bladder treatment, sales increased for four products (TAVNEOS\(\mathbb{B}\) Capsules for the treatment of microscopic polyangiitis and granulomatosis with polyangiitis; KORSUVA\(\mathbb{B}\) IV Injection Syringe, a treatment for pruritus in dialysis patients, TAVALISSE\(\mathbb{B}\) Tablets, a treatment for chronic idiopathic thrombocytopenic purpura; and CAROGRA\(\mathbb{B}\) Tablets, a treatment for ulcerative colitis), which were launched during the period of the medium-term management plan, "PEGASUS," and revenue from overseas licensing, etc. also increased. These factors contributed to the year-on-year increase in net sales. Also, regarding Minirin Melt\(\mathbb{B}\) and Desmopressin formulations, the Company terminated the co-promotion agreement with Ferring Pharmaceuticals Co., Ltd. on March 31, 2025.

In addition, Linzagolix (generic name), which was discovered by the Company and licensed out to Theramex (U.K.), was launched to the market in Germany in September 2024 under the product name Yselty® for the indication of uterine fibroids, followed by the launch and preparations for launch in other European countries. Furthermore, in November 2024, an additional indication of endometriosis for this drug was approved. The Company recorded revenue from overseas licensing based on an agreement with Theramex in relation to these developments.

Net sales of the Information Services Business were \(\frac{\pmax}{8}\),735 million, an increase of 4.0% year on year, net sales of the Construction and Facility Maintenance Business were \(\frac{\pmax}{3}\),435 million, an increase of 13.7% year on year, and net sales of the Merchandising Business were \(\frac{\pmax}{8}\)60 million, an increase of 6.3% year on year.

• Profit

Regarding profit, the Company recorded higher operating profit, ordinary profit, and profit attributable to owners of parent due to an increase in net sales as well as improvement in the cost of sales ratio, despite an increase in

selling, general and administrative expenses centering on R&D expenses. The Company also recorded gain on sale of investment securities as extraordinary income. Additionally, regarding Minirin Melt® and Desmopressin formulations, with the termination of the co-promotion agreement with Ferring Pharmaceuticals Co., Ltd., the reversal of long-term prepaid expenses (impairment losses on marketing rights) was recorded as extraordinary losses.

• R&D

An NDA application was submitted in Japan in February 2025 for Linzagolix (generic name, development code: KLH-2109), which was discovered by the Company, for the indication of uterine fibroids. In addition, a Phase III clinical trial in Japan was initiated in March 2025 for an additional indication of endometriosis. Additional Phase III clinical trials in Japan for Rovatirelin (generic name, development code: KPS-0373), a treatment for spinocerebellar degeneration, have also started from March 2025. In September 2024, the Company entered into an agreement with Rigel Pharmaceuticals, Inc. (U.S.) to acquire exclusive rights to develop and market the acute myeloid leukemia (AML) drug Olutasidenib (generic name) in Japan, South Korea, and Taiwan.

In the overseas development of Linzagolix, the Company granted exclusive rights to develop and market Linzagolix in South Korea to JW Pharmaceutical (South Korea) in June 2024. In March 2025, the Company terminated the licensing agreement granting it rights to develop and market the treatment in China and other countries, which was entered into with Bio Genuine (China).

In January 2025, the Company entered into a sub-licensing agreement with Tai Tien Pharmaceuticals Co., Ltd. (Taiwan) granting it rights to develop and market in Taiwan Fostamatinib (generic name, domestic brand name: TAVALISSE® Tablets), a treatment for chronic idiopathic thrombocytopenic purpura, which the Company inlicensed from Rigel Pharmaceuticals, Inc. (U.S.). In January 2025, JW Pharmaceutical (South Korea), the sublicensee of the drug in South Korea, has obtained marketing authorization for the same indication and is preparing for its launch.

The development of KSP-0243 (development code), a treatment for ulcerative colitis originally discovered by the Company, was discontinued due to failure to meet primary endpoints in an early Phase II clinical trial. In April 2025, the Company's U.S. subsidiary KISSEI AMERICA, INC. (Head Office: Fort Lee, New Jersey) opened a new office, the Boston Open Innovation Office ("BOIO"), in the Boston area of Massachusetts, U.S., as a hub for promoting open innovation in drug discovery research. By establishing this office as its hub, the Company aims to increase access to advanced research technologies and seeds, promote open innovation, and strengthen our drug discovery platform for the creation of innovative drugs.

(2) Overview of Financial Position for the Fiscal Year under Review

• Assets

Total assets amounted to \(\frac{\pmathbf{244,059}}{244,059}\) million as of March 31, 2025, down \(\frac{\pmathbf{4}16,869}{216,869}\) million from the previous fiscal year-end. Current assets were up \(\frac{\pmathbf{2}}{2,428}\) million, to \(\frac{\pmathbf{4}106,980}{216,980}\) million, mainly due to increases in cash and deposits and accounts receivable – trade, despite a decrease in inventories. Non-current assets were down \(\frac{\pmathbf{4}19,297}{216,980}\) million, to \(\frac{\pmathbf{4}137,079}{216,980}\) million, mainly reflecting a decrease in investment securities despite an increase in property, plant and equipment such as construction in progress.

Liabilities

Total liabilities amounted to \(\frac{\pmax}{33}\),933 million as of March 31, 2025, down \(\frac{\pmax}{5}\),860 million from the previous fiscal year-end. Current liabilities were down \(\frac{\pmax}{1}\),084 million, to \(\frac{\pmax}{16}\),578 million, mainly due to decreases in income taxes payable and contract liabilities, despite an increase in accounts payable included in "Other." Non-current liabilities were down \(\frac{\pmax}{4}\),775 million, to \(\frac{\pmax}{17}\),354 million, mainly due to a decrease in deferred tax liabilities.

• Net assets

Total net assets amounted to \(\frac{\text{\$\}\$}}}\$}\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\exititt{\$\text{\$\}}}\$}}\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\te

As a result, the shareholders' equity ratio was 85.6%, up from 84.3% at the previous fiscal year-end.

(3) Overview of Cash Flows for the Fiscal Year under Review

Cash and cash equivalents amounted to \(\frac{4}{4}\)8,158 million as of March 31, 2025, up \(\frac{4}{2}\),271 million from the previous fiscal year-end, a 5.0% increase year on year.

The cash flows for the consolidated fiscal year under review were as stated below.

(Cash Flows from Operating Activities)

Net cash provided by operating activities amounted to $\pm 6,521$ million for the fiscal year ended March 31, 2025, mainly due to cash inflow factors such as a decrease in inventories and an increase in other current liabilities, despite cash outflow factors such as increases in trade receivables and contract assets and a decrease in trade payables.

(Cash Flows from Investing Activities)

Net cash provided by investing activities amounted to ¥4,952 million for the fiscal year ended March 31, 2025, down ¥3,738 million from the previous fiscal year-end. This was mainly attributable to increases in expenditures for the purchase of property, plant and equipment in relation to manufacturing facility construction, and purchase of long-term prepaid expenses, and other factors, despite an increase from the proceeds from sale of investment securities.

(Cash Flows from Financing Activities)

Net cash used in financing activities was ¥9,325 million for the fiscal year ended March 31, 2025, down ¥681 million from the previous fiscal year-end, mainly due to purchase of treasury shares and dividends paid.

(Reference) Changes in cash flow-related indices

| | Fiscal year ended | Fiscal year ended | Fiscal year ended | Fiscal year ended |
|---|-------------------|-------------------|-------------------|-------------------|
| | March 31, 2022 | March 31, 2023 | March 31, 2024 | March 31, 2025 |
| Equity ratio (%) | 84.6 | 87.7 | 84.3 | 85.6 |
| Market value-based equity ratio (%) | 49.5 | 55.1 | 59.9 | 67.4 |
| Cash flow to interest-bearing debt ratio (year) | 1.1 | - | 1 | 0.2 |
| Interest coverage ratio (times) | 64.9 | - | - | 301.4 |

Equity ratio: Equity/Total assets

Market value-based equity ratio: Market capitalization/Total assets

Cash flow to interest-bearing debt ratio: Interest-bearing debt/Operating cash flow

Interest coverage ratio: Operating cash flow/Interest payments

- *1. All indices are calculated using financial values on a consolidated basis.
- 2. Market capitalization is calculated by multiplying the closing stock price at the end of the fiscal year by the number of shares outstanding (excluding treasury shares) at the end of the fiscal year.
- 3. For operating cash flow, the Company uses cash flows from operating activities in consolidated statements of cash flows. Interest-bearing debt covers all debt included in consolidated balance sheets on which interest has been paid. Interest payments also use the amount of interest paid in consolidated statements of cash flows.
- (4) Basic Policy on the Distribution of Profit and Dividends for the Fiscal Year under Review and the Next Period The Company will strive to enhance corporate value by prioritizing investments for growth while also balancing with the concept of continuously providing stable shareholder returns. Within this framework, to achieve stable

dividends, we aim for a payout ratio of 40% or more and will implement progressive dividends (ordinary dividends). From this perspective, we have planned a total dividend amount of \(\frac{4}{2}7.0\) billion over our five-year medium-term management plan "Beyond 80."

Regarding the distribution of profit for the fiscal year under review, the Company will increase a year-end cash dividend by \(\xi\)10 from the beginning of the fiscal year to \(\xi\)55 per share. Together with the interim cash dividend of \(\xi\)45 per share, a full-year cash dividend of \(\xi\)100 per share will be paid. Regarding the distribution of profit for the next fiscal year, the Company plans to pay a full-year dividend of \(\xi\)120 per share, comprising an interim cash dividend of \(\xi\)60 and a year-end cash dividend of \(\xi\)60.

The Company will purchase, dispose of, or cancel treasury shares flexibly as needed, in accordance with the business development based on the resolutions from the Board of Directors, with the primary objective of increasing shareholder value. In the five-year medium-term management plan "Beyond 80," we have planned a total amount of \(\frac{1}{2}\)30.0 billion for treasury share acquisition, while targeting \(\frac{1}{2}\)6.0 billion yen every year.

Through the above dividend policy and treasury share acquisition, the Company will continue to contribute to appropriate profit distribution to shareholders while bearing in mind maintaining its management foundation into the future.

(5) Future Outlook

The pharmaceutical market in Japan continues to experience harsh business conditions due to measures to curb medical costs for maintaining the Japan's universal healthcare system. In addition, uncertain business conditions are expected to continue in the future for Group companies, including the Company, due to the yen depreciation and price hikes, etc.

The current consolidated financial results forecast for the fiscal year ending March 31, 2026 is as stated below.

(Million yen)

| | Forecast for the fiscal year ending March 31, 2026 | Results for the fiscal year ended March 31, 2025 | Change from the previous fiscal year | Change (%) |
|---|--|--|--------------------------------------|------------|
| Net sales | 91,500 | 88,330 | 3,170 | 3.6 |
| Operating profit | 6,000 | 5,773 | 227 | 3.9 |
| Ordinary profit | 7,400 | 6,974 | 426 | 6.1 |
| Profit attributable to owners of parent | 12,300 | 11,961 | 339 | 2.8 |

• Net sales

In the Pharmaceutical Business, the Company expects to increase sales due to revenue growth from the promotion of the domestic pharmaceutical products, such as TAVNEOS®, KORSUVA®, TAVALISSE®, and CAROGRA®, in addition to Beova®. In addition, net sales in all sectors of the Information Services Business, the Construction and Facility Maintenance Business, and the Merchandising Business are expected to increase.

• Profit

Operating profit, ordinary profit, and profit attributable to owners of parent is expected to increase, due to covering the increase in cost of sales and selling, general and administrative expenses with an increase in net sales. No extraordinary items are expected in non-operating income and expenses. Furthermore, gain on sale of investment securities and non-current assets are expected in extraordinary income and losses.

2. Basic Policy on Selection of Accounting Standards

In consideration of the comparability between periods and comparability between companies of consolidated financial statements, the Group's current policy is to create consolidated financial statements in accordance with

the Japanese GAAP.

In light of the trend toward adopting the International Financial Reporting Standards (IFRS) at other Japanese companies in the industry, the Group will consider adopting the IFRS in the future.

3. Consolidated Financial Statements and Principal Notes (1) Consolidated Balance Sheets

| | As of March 31, 2024 | As of March 31, 2025 |
|-------------------------------------|----------------------|----------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 22,894 | 25,169 |
| Notes receivable - trade | 126 | 137 |
| Accounts receivable - trade | 27,664 | 28,814 |
| Contract assets | 889 | 702 |
| Securities | 23,039 | 23,485 |
| Merchandise and finished goods | 14,310 | 13,706 |
| Work in process | 304 | 199 |
| Raw materials and supplies | 11,682 | 11,074 |
| Other | 3,640 | 3,689 |
| Total current assets | 104,551 | 106,980 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 38,954 | 39,422 |
| Accumulated depreciation | (30,954) | (30,845) |
| Buildings and structures, net | 7,999 | 8,577 |
| Land | 13,594 | 13,067 |
| Construction in progress | 383 | 2,015 |
| Other | 16,855 | 17,342 |
| Accumulated depreciation | (13,972) | (13,932) |
| Other, net | 2,883 | 3,410 |
| Total property, plant and equipment | 24,861 | 27,069 |
| Intangible assets | · | |
| Software | 1,444 | 1,487 |
| Goodwill | 309 | 242 |
| Other | 239 | 164 |
| Total intangible assets | 1,992 | 1,894 |
| Investments and other assets | , | , |
| Investment securities | 106,361 | 84,869 |
| Long-term loans receivable | 5 | 5 |
| Long-term prepaid expenses | 14,219 | 12,708 |
| Retirement benefit asset | 7,311 | 8,804 |
| Deferred tax assets | 608 | 566 |
| Other | 1,034 | 1,178 |
| Allowance for doubtful accounts | (18) | (18) |
| Total investments and other assets | 129,523 | 108,115 |
| Total non-current assets | 156,377 | 137,079 |
| Total assets | 260,929 | 244,059 |

| | As of March 31, 2024 | As of March 31, 2025 |
|--|----------------------|----------------------|
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 4,893 | 4,602 |
| Short-term borrowings | 1,340 | 1,280 |
| Income taxes payable | 2,380 | 1,474 |
| Provision for bonuses | 1,847 | 2,183 |
| Provision for bonuses for directors (and other officers) | 9 | 9 |
| Provision for sales promotion expenses | 143 | 129 |
| Contract liabilities | 1,486 | 1,033 |
| Other | 5,562 | 5,866 |
| Total current liabilities | 17,663 | 16,578 |
| Non-current liabilities | | |
| Deferred tax liabilities | 21,188 | 16,481 |
| Provision for retirement benefits for directors (and other officers) | 209 | 202 |
| Asset retirement obligations | 143 | 149 |
| Other | 588 | 520 |
| Total non-current liabilities | 22,129 | 17,354 |
| Total liabilities | 39,793 | 33,933 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 24,356 | 24,356 |
| Capital surplus | 24,226 | 24,226 |
| Retained earnings | 127,310 | 131,488 |
| Treasury shares | (13,209) | (14,520) |
| Total shareholders' equity | 162,683 | 165,550 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 52,782 | 38,752 |
| Remeasurements of defined benefit plans | 4,562 | 4,701 |
| Total accumulated other comprehensive income | 57,344 | 43,453 |
| Non-controlling interests | 1,107 | 1,122 |
| Total net assets | 221,136 | 210,126 |
| Total liabilities and net assets | 260,929 | 244,059 |

(2) Consolidated Statements of Income and Comprehensive Income Consolidated Statements of Income

| Cost of sales 38,238 44,265 Gross profit 37,341 44,065 Selling, general and administrative expenses 33,324 38,291 Operating profit 4,017 5,773 Non-operating income 21 57 Interest income 1,297 1,392 Gain on sale of securities 585 — Gain on valuation of securities 307 — Gain on valuation of securities 307 — Gain on valuation of securities 116 92 Total non-operating income 2,329 1,542 Non-operating expenses 18 21 Interest expenses 18 21 Interest expenses 18 21 Coss on valuation of securities — 28 Foreign exchange losses 103 229 Commission expenses 66 49 Other 16 11 Total non-operating expenses 203 341 Other 16 11 Total | | For the fiscal year ended March 31, 2024 | For the fiscal year ended March 31, 2025 |
|--|--|---|--|
| Gross profit 37,341 44,065 Selling, general and administrative expenses 33,324 38,291 Operating profit 4,017 5,773 Non-operating income 21 57 Dividend income 1,297 1,392 Gain on sale of securities 585 — Gain on valuation of securities 307 — Other 116 92 Total non-operating income 2,329 1,542 Non-operating expenses 18 21 Increst expenses 18 21 Loss on valuation of securities — 28 Foreign exchange losses 103 229 Commission expenses 65 49 Other 16 11 Total non-operating expenses 203 344 Ordinary profit 6,142 6,974 Extraordinary income 8,228 12,027 Total extraordinary income 8,349 12,033 Extraordinary osces — 0 Loss on | | 75,579 | 88,330 |
| Selling, general and administrative expenses 33,324 38,291 Operating profit 4,017 5,773 Non-operating income 21 57 Dividend income 1,297 1,392 Gain on sale of securities 367 — Gain on valuation of securities 307 — Other 116 92 Total non-operating income 2,329 1,542 Non-operating expenses 18 21 Interest expenses 18 21 Loss on valuation of securities — 28 Foreign exchange losses 103 229 Commission expenses 65 49 Other 16 11 Total non-operating expenses 203 341 Ordinary profit 6,142 6,974 Extraordinary income 8,228 12,027 Total extraordinary income 8,349 12,033 Extraordinary josses 41 221 Loss on sale of non-current assets — 0 | Cost of sales | 38,238 | 44,265 |
| Operating profit 4,017 5,773 Non-operating income 21 57 Dividend income 1,297 1,392 Gain on sale of securities 585 — Gain on valuation of securities 307 — Other 116 92 Total non-operating income 2,329 1,542 Non-operating expenses 18 21 Interest expenses 18 21 Interest expenses 103 229 Foreign exchange losses 103 229 Commission expenses 65 49 Other 16 11 Total non-operating expenses 203 341 Ordinary profit 6,142 6,974 Extraordinary income 8,349 12,033 Extraordinary income | Gross profit | 37,341 | 44,065 |
| Non-operating income 121 57 1,392 1,392 1,392 1,392 1,392 1,393 1,393 1,397 1,392 1,393 1,395 1,395 1,395 1,396 1,396 1,396 1,396 1,396 1,395 1,395 1,396 1, | Selling, general and administrative expenses | 33,324 | 38,291 |
| Interest income 21 57 Dividend income 1,297 1,392 Gain on sale of securities 585 — Gain on valuation of securities 307 — Other 116 92 Total non-operating income 2,329 1,542 Non-operating expenses 18 21 Interest expenses 18 21 Interest expenses 18 21 Loss on valuation of securities — 28 Foreign exchange losses 103 229 Commission expenses 65 49 Other 16 11 Total non-operating expenses 203 341 Ordinary profit 6,142 6,974 Gain on sale of non-current assets 121 6 Gain on sale of non-current assets 121 6 Gain on sale of non-current assets 121 6 Gain on sale of non-current assets — 0 Loss on valuation of investment securities 3,349 12,033 | Operating profit | 4,017 | 5,773 |
| Dividend income 1,297 1,392 Gain on sale of securities 585 — Gain on valuation of securities 307 — Other 116 92 Total non-operating income 2,329 1,542 Non-operating expenses 18 21 Interest expenses 18 21 Loss on valuation of securities — 28 Foreign exchange losses 103 229 Commission expenses 65 49 Other 16 11 Total non-operating expenses 203 341 Ordinary profit 6,142 6,974 Extraordinary income 8,228 12,027 Gain on sale of investment securities 8,228 12,027 Total extraordinary income 8,349 12,033 Extraordinary losses — 0 Loss on sale of non-current assets — 0 Loss on sale of non-current assets — 0 Loss on valuation of investment securities 1 — | Non-operating income | | |
| Gain on sale of securities 585 — Gain on valuation of securities 307 — Other 116 92 Total non-operating income 2,329 1,542 Non-operating expenses 18 21 Interest expenses 18 21 Loss on valuation of securities — 28 Foreign exchange losses 103 229 Commission expenses 65 49 Other 16 11 Total non-operating expenses 203 341 Ordinary profit 6,142 6,974 Extraordinary income 8,228 12,027 Total extraordinary income 8,228 12,027 Total extraordinary income 8,349 12,033 Extraordinary losses — 0 Loss on sale of non-current assets — 0 Loss on disposal of non-current assets — 0 Loss on valuation of investment securities — 0 Loss on valuation of investment securities — <t< td=""><td>Interest income</td><td>21</td><td>57</td></t<> | Interest income | 21 | 57 |
| Gain on valuation of securities 307 — Other 116 92 Total non-operating income 2,329 1,542 Non-operating expenses 18 21 Interest expenses 18 21 Loss on valuation of securities — 28 Foreign exchange losses 103 229 Commission expenses 65 49 Other 16 11 Total non-operating expenses 203 341 Ordinary profit 6,142 6,974 Extraordinary income 3,228 12,027 Total extraordinary income 8,228 12,027 Total extraordinary income 8,349 12,033 Extraordinary losses — 0 Loss on sale of non-current assets — 0 Loss on sale of non-current assets 41 221 Loss on valuation of investment securities 1 — Impairment losses — 2,895 Loss on valuation of investment securities 1 — | Dividend income | 1,297 | 1,392 |
| Other 116 92 Total non-operating income 2,329 1,542 Non-operating expenses 8 21 Interest expenses 18 21 Loss on valuation of securities - 28 Foreign exchange losses 103 229 Commission expenses 65 49 Other 16 11 Total non-operating expenses 203 341 Ordinary profit 6,142 6,974 Extraordinary income 3 121 6 Gain on sale of non-current assets 121 6 6 Gain on sale of investment securities 8,228 12,027 Total extraordinary income 8,349 12,033 Extraordinary losses - 0 Loss on sale of non-current assets - 0 Loss on disposal of non-current assets - 0 Loss on valuation of investment securities 1 - Impairment losses - 280 Loss on extinguishment of tie-in shares <td>Gain on sale of securities</td> <td>585</td> <td>_</td> | Gain on sale of securities | 585 | _ |
| Total non-operating income 2,329 1,542 Non-operating expenses 18 21 Loss on valuation of securities - 28 Foreign exchange losses 103 229 Commission expenses 65 49 Other 16 11 Total non-operating expenses 203 341 Ordinary profit 6,142 6,974 Extraordinary income 3,349 12,033 Gain on sale of investment securities 8,228 12,027 Total extraordinary income 8,349 12,033 Extraordinary income 9,349 | Gain on valuation of securities | 307 | _ |
| Non-operating expenses 18 21 Loss on valuation of securities — 28 Foreign exchange losses 103 229 Commission expenses 65 49 Other 16 11 Total non-operating expenses 203 341 Ordinary profit 6,142 6,974 Extraordinary income 8 121 6 Gain on sale of non-current assets 121 6 6 Gain on sale of investment securities 8,228 12,027 Total extraordinary income 8,349 12,033 Extraordinary losses — 0 Loss on sale of non-current assets — 0 Loss on disposal of non-current assets — 0 Loss on valuation of investment securities 1 — Impairment losses — 2,895 Loss on extinguishment of tie-in shares — 2,895 Loss on extinguishment of tie-in shares — 280 Total extraordinary losses 43 3,398 <t< td=""><td>Other</td><td>116</td><td>92</td></t<> | Other | 116 | 92 |
| Interest expenses 18 21 Loss on valuation of securities — 28 Foreign exchange losses 103 229 Commission expenses 65 49 Other 16 11 Total non-operating expenses 203 341 Ordinary profit 6,142 6,974 Extraordinary income 121 6 Gain on sale of non-current assets 121 6 Gain on sale of investment securities 8,228 12,027 Total extraordinary income 8,349 12,033 Extraordinary losses — 0 Loss on sale of non-current assets — 0 Loss on sale of non-current assets — 0 Loss on valuation of investment securities — 0 Loss on valuation of investment securities — 2 Loss on extinguishment of tie-in shares — 280 Loss on extinguishment of tie-in shares — 280 Total extraordinary losses 43 3,398 Profit before | Total non-operating income | 2,329 | 1,542 |
| Loss on valuation of securities — 28 Foreign exchange losses 103 229 Commission expenses 65 49 Other 16 11 Total non-operating expenses 203 341 Ordinary profit 6,142 6,974 Extraordinary income 8,228 12,027 Gain on sale of non-current assets 121 6 Gain on sale of investment securities 8,228 12,027 Total extraordinary income 8,349 12,033 Extraordinary losses — 0 Loss on sale of non-current assets 41 221 Loss on disposal of non-current assets 41 221 Loss on valuation of investment securities 1 — Impairment losses — 2,895 Loss on extinguishment of tie-in shares — 2,895 Loss on extinguishment of tie-in shares — 2,805 Total extraordinary losses 43 3,398 Profit before income taxes 14,449 15,610 | Non-operating expenses | | |
| Foreign exchange losses 103 229 Commission expenses 65 49 Other 16 11 Total non-operating expenses 203 341 Ordinary profit 6,142 6,794 Extraordinary income 8 121 6 Gain on sale of non-current assets 121 6 6 Gain on sale of investment securities 8,228 12,027 Total extraordinary income 8,349 12,033 Extraordinary losses — 0 Loss on sale of non-current assets 41 221 Loss on disposal of non-current assets 41 221 Loss on valuation of investment securities 1 — Impairment losses — 2,895 Loss on extinguishment of tie-in shares — 2,895 Loss on extinguishment of tie-in shares — 2,80 Total extraordinary losses 43 3,398 Profit before income taxes 14,449 15,610 Income taxes - deferred (104) 716 | Interest expenses | 18 | 21 |
| Commission expenses 65 49 Other 16 11 Total non-operating expenses 203 341 Ordinary profit 6,142 6,974 Extraordinary income 8 8 Gain on sale of non-current assets 121 6 Gain on sale of investment securities 8,228 12,027 Total extraordinary income 8,349 12,033 Extraordinary losses — 0 Loss on sale of non-current assets — 0 Loss on disposal of non-current assets 41 221 Loss on valuation of investment securities 1 — Impairment losses — 2,895 Loss on extinguishment of tic-in shares — 2,895 Loss on extinguishment of tic-in shares — 2,805 Total extraordinary losses 43 3,398 Profit before income taxes 14,449 15,610 Income taxes - current 3,263 2,918 Income taxes - deferred (104) 716 Total in | Loss on valuation of securities | _ | 28 |
| Other 16 11 Total non-operating expenses 203 341 Ordinary profit 6,142 6,974 Extraordinary income 8 6 Gain on sale of non-current assets 121 6 Gain on sale of investment securities 8,228 12,027 Total extraordinary income 8,349 12,033 Extraordinary losses — 0 Loss on sale of non-current assets — 0 Loss on disposal of non-current assets 41 221 Loss on valuation of investment securities 1 — Impairment losses — 2,895 Loss on extinguishment of tie-in shares — 2,895 Total extraordinary losses 43 3,398 Profit before income taxes 14,449 15,610 Income taxes - current 3,263 2,918 Income taxes - deferred (104) 716 Total income taxes 3,159 3,634 Profit 11,289 11,975 Profit attributable to non-con | Foreign exchange losses | 103 | 229 |
| Total non-operating expenses 203 341 Ordinary profit 6,142 6,974 Extraordinary income Gain on sale of non-current assets 121 6 Gain on sale of investment securities 8,228 12,027 Total extraordinary income 8,349 12,033 Extraordinary losses — 0 Loss on sale of non-current assets — 0 Loss on disposal of non-current assets 41 221 Loss on valuation of investment securities 1 — Impairment losses — 2,895 Loss on extinguishment of tie-in shares — 280 Total extraordinary losses 43 3,398 Profit before income taxes 14,449 15,610 Income taxes - current 3,263 2,918 Income taxes - deferred (104) 716 Total income taxes 3,159 3,634 Profit 11,289 11,975 Profit attributable to non-controlling interests 128 14 | Commission expenses | 65 | 49 |
| Ordinary profit 6,142 6,974 Extraordinary income 6 6 Gain on sale of non-current assets 121 6 Gain on sale of investment securities 8,228 12,027 Total extraordinary income 8,349 12,033 Extraordinary losses — 0 Loss on sale of non-current assets — 0 Loss on disposal of non-current assets 41 221 Loss on valuation of investment securities 1 — Impairment losses — 2,895 Loss on extinguishment of tie-in shares — 280 Total extraordinary losses 43 3,398 Profit before income taxes 14,449 15,610 Income taxes - current 3,263 2,918 Income taxes - deferred (104) 716 Total income taxes 3,159 3,634 Profit 11,289 11,975 Profit attributable to non-controlling interests 128 14 | Other | 16 | 11 |
| Extraordinary income 121 6 Gain on sale of non-current assets 8,228 12,027 Total extraordinary income 8,349 12,033 Extraordinary losses - 0 Loss on sale of non-current assets - 0 Loss on disposal of non-current assets 41 221 Loss on valuation of investment securities 1 - Impairment losses - 2,895 Loss on extinguishment of tie-in shares - 280 Total extraordinary losses 43 3,398 Profit before income taxes 14,449 15,610 Income taxes - current 3,263 2,918 Income taxes - deferred (104) 716 Total income taxes 3,159 3,634 Profit 11,289 11,975 Profit attributable to non-controlling interests 128 14 | Total non-operating expenses | 203 | 341 |
| Gain on sale of non-current assets 121 6 Gain on sale of investment securities 8,228 12,027 Total extraordinary income 8,349 12,033 Extraordinary losses - 0 Loss on sale of non-current assets - 0 Loss on disposal of non-current assets 41 221 Loss on valuation of investment securities 1 - Impairment losses - 2,895 Loss on extinguishment of tie-in shares - 280 Total extraordinary losses 43 3,398 Profit before income taxes 14,449 15,610 Income taxes - current 3,263 2,918 Income taxes - deferred (104) 716 Total income taxes 3,159 3,634 Profit 11,289 11,975 Profit attributable to non-controlling interests 128 14 | Ordinary profit | 6,142 | 6,974 |
| Gain on sale of investment securities 8,228 12,027 Total extraordinary income 8,349 12,033 Extraordinary losses Loss on sale of non-current assets — 0 Loss on disposal of non-current assets 41 221 Loss on valuation of investment securities 1 — Impairment losses — 2,895 Loss on extinguishment of tie-in shares — 280 Total extraordinary losses 43 3,398 Profit before income taxes 14,449 15,610 Income taxes - current 3,263 2,918 Income taxes - deferred (104) 716 Total income taxes 3,159 3,634 Profit 11,289 11,975 Profit attributable to non-controlling interests 128 14 | Extraordinary income | | |
| Total extraordinary income 8,349 12,033 Extraordinary losses - 0 Loss on sale of non-current assets - 0 Loss on disposal of non-current assets 41 221 Loss on valuation of investment securities 1 - Impairment losses - 2,895 Loss on extinguishment of tie-in shares - 280 Total extraordinary losses 43 3,398 Profit before income taxes 14,449 15,610 Income taxes - current 3,263 2,918 Income taxes - deferred (104) 716 Total income taxes 3,159 3,634 Profit 11,289 11,975 Profit attributable to non-controlling interests 128 14 | Gain on sale of non-current assets | 121 | 6 |
| Extraordinary losses — 0 Loss on sale of non-current assets — 0 Loss on disposal of non-current assets 41 221 Loss on valuation of investment securities 1 — Impairment losses — 2,895 Loss on extinguishment of tie-in shares — 280 Total extraordinary losses 43 3,398 Profit before income taxes 14,449 15,610 Income taxes - current 3,263 2,918 Income taxes - deferred (104) 716 Total income taxes 3,159 3,634 Profit 11,289 11,975 Profit attributable to non-controlling interests 128 14 | Gain on sale of investment securities | 8,228 | 12,027 |
| Loss on sale of non-current assets — 0 Loss on disposal of non-current assets 41 221 Loss on valuation of investment securities 1 — Impairment losses — 2,895 Loss on extinguishment of tie-in shares — 280 Total extraordinary losses 43 3,398 Profit before income taxes 14,449 15,610 Income taxes - current 3,263 2,918 Income taxes - deferred (104) 716 Total income taxes 3,159 3,634 Profit 11,289 11,975 Profit attributable to non-controlling interests 128 14 | Total extraordinary income | 8,349 | 12,033 |
| Loss on disposal of non-current assets 41 221 Loss on valuation of investment securities 1 — Impairment losses — 2,895 Loss on extinguishment of tie-in shares — 280 Total extraordinary losses 43 3,398 Profit before income taxes 14,449 15,610 Income taxes - current 3,263 2,918 Income taxes - deferred (104) 716 Total income taxes 3,159 3,634 Profit 11,289 11,975 Profit attributable to non-controlling interests 128 14 | Extraordinary losses | | |
| Loss on valuation of investment securities 1 — Impairment losses — 2,895 Loss on extinguishment of tie-in shares — 280 Total extraordinary losses 43 3,398 Profit before income taxes 14,449 15,610 Income taxes - current 3,263 2,918 Income taxes - deferred (104) 716 Total income taxes 3,159 3,634 Profit 11,289 11,975 Profit attributable to non-controlling interests 128 14 | Loss on sale of non-current assets | _ | 0 |
| Impairment losses — 2,895 Loss on extinguishment of tie-in shares — 280 Total extraordinary losses 43 3,398 Profit before income taxes 14,449 15,610 Income taxes - current 3,263 2,918 Income taxes - deferred (104) 716 Total income taxes 3,159 3,634 Profit 11,289 11,975 Profit attributable to non-controlling interests 128 14 | Loss on disposal of non-current assets | 41 | 221 |
| Loss on extinguishment of tie-in shares — 280 Total extraordinary losses 43 3,398 Profit before income taxes 14,449 15,610 Income taxes - current 3,263 2,918 Income taxes - deferred (104) 716 Total income taxes 3,159 3,634 Profit 11,289 11,975 Profit attributable to non-controlling interests 128 14 | Loss on valuation of investment securities | 1 | _ |
| Total extraordinary losses 43 3,398 Profit before income taxes 14,449 15,610 Income taxes - current 3,263 2,918 Income taxes - deferred (104) 716 Total income taxes 3,159 3,634 Profit 11,289 11,975 Profit attributable to non-controlling interests 128 14 | Impairment losses | _ | 2,895 |
| Profit before income taxes 14,449 15,610 Income taxes - current 3,263 2,918 Income taxes - deferred (104) 716 Total income taxes 3,159 3,634 Profit 11,289 11,975 Profit attributable to non-controlling interests 128 14 | Loss on extinguishment of tie-in shares | _ | 280 |
| Income taxes - current 3,263 2,918 Income taxes - deferred (104) 716 Total income taxes 3,159 3,634 Profit 11,289 11,975 Profit attributable to non-controlling interests 128 14 | Total extraordinary losses | 43 | 3,398 |
| Income taxes - deferred (104) 716 Total income taxes 3,159 3,634 Profit 11,289 11,975 Profit attributable to non-controlling interests 128 14 | Profit before income taxes | 14,449 | 15,610 |
| Income taxes - deferred (104) 716 Total income taxes 3,159 3,634 Profit 11,289 11,975 Profit attributable to non-controlling interests 128 14 | Income taxes - current | 3,263 | 2,918 |
| Total income taxes 3,159 3,634 Profit 11,289 11,975 Profit attributable to non-controlling interests 128 14 | Income taxes - deferred | - | 716 |
| Profit 11,289 11,975 Profit attributable to non-controlling interests 128 14 | Total income taxes | | 3,634 |
| Profit attributable to non-controlling interests 128 14 | Profit | | 11,975 |
| <u></u> | Profit attributable to non-controlling interests | | 14 |
| | Profit attributable to owners of parent | 11,160 | 11,961 |

Consolidated Statements of Comprehensive Income

| | | • |
|--|---|---|
| | For the fiscal year ended March 31, 2024 | For the fiscal year ended March 31, 2025 |
| Profit | 11,289 | 11,975 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 22,398 | (14,031) |
| Remeasurements of defined benefit plans, net of tax | 2,357 | 141 |
| Total other comprehensive income | 24,755 | (13,890) |
| Comprehensive income | 36,044 | (1,914) |
| Comprehensive income attributable to | | ` |
| Comprehensive income attributable to owners of parent | 35,851 | (1,928) |
| Comprehensive income attributable to non-controlling interests | 192 | 14 |

(3) Consolidated Statements of Changes in Equity Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

| | | Shareholders' equity | | | | |
|--|---------------|----------------------|-------------------|-----------------|----------------------------------|--|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | |
| Balance at beginning of period | 24,356 | 24,226 | 125,576 | (12,912) | 161,246 | |
| Changes during period | | | | | | |
| Dividends of surplus | | | (3,722) | | (3,722) | |
| Profit attributable to owners of parent | | | 11,160 | | 11,160 | |
| Purchase of treasury shares | | | | (6,000) | (6,000) | |
| Cancellation of treasury shares | | (0) | (5,704) | 5,704 | _ | |
| Net changes in items other than shareholders' equity | | | | | | |
| Total changes during period | _ | (0) | 1,734 | (296) | 1,437 | |
| Balance at end of period | 24,356 | 24,226 | 127,310 | (13,209) | 162,683 | |

| | Accumulat | ted other comprehens | ive income | | |
|--|---|---|--|----------------------------------|------------------|
| | Valuation difference on available-for-sale securities | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Non- controlling interests | Total net assets |
| Balance at beginning of period | 30,393 | 2,259 | 32,653 | 914 | 194,814 |
| Changes during period | | | | | |
| Dividends of surplus | | | | | (3,722) |
| Profit attributable to owners of | | | | | 11,160 |
| parent | | | | | 11,100 |
| Purchase of treasury shares | | | | | (6,000) |
| Cancellation of treasury shares | | | | | _ |
| Net changes in items other than shareholders' equity | 22,388 | 2,302 | 24,690 | 192 | 24,883 |
| Total changes during period | 22,388 | 2,302 | 24,690 | 192 | 26,321 |
| Balance at end of period | 52,782 | 4,562 | 57,344 | 1,107 | 221,136 |

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

| | | Shareholders' equity | | | | |
|--|---------------|----------------------|-------------------|-----------------|----------------------------------|--|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | |
| Balance at beginning of period | 24,356 | 24,226 | 127,310 | (13,209) | 162,683 | |
| Changes during period | | | | | | |
| Dividends of surplus | | | (3,801) | | (3,801) | |
| Profit attributable to owners of parent | | | 11,961 | | 11,961 | |
| Purchase of treasury shares | | | | (5,293) | (5,293) | |
| Cancellation of treasury shares | | | (3,981) | 3,981 | _ | |
| Net changes in items other than shareholders' equity | | | | | | |
| Total changes during period | _ | | 4,178 | (1,311) | 2,866 | |
| Balance at end of period | 24,356 | 24,226 | 131,488 | (14,520) | 165,550 | |

| | Accumula | ted other comprehens | ive income | | |
|--|---|---|--|----------------------------------|------------------|
| | Valuation difference on available-for-sale securities | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Non- controlling interests | Total net assets |
| Balance at beginning of period | 52,782 | 4,562 | 57,344 | 1,107 | 221,136 |
| Changes during period | | | | | |
| Dividends of surplus | | | | | (3,801) |
| Profit attributable to owners of | | | | | 11,961 |
| parent | | | | | 11,701 |
| Purchase of treasury shares | | | | | (5,293) |
| Cancellation of treasury shares | | | | | _ |
| Net changes in items other than shareholders' equity | (14,029) | 139 | (13,890) | 14 | (13,876) |
| Total changes during period | (14,029) | 139 | (13,890) | 14 | (11,009) |
| Balance at end of period | 38,752 | 4,701 | 43,453 | 1,122 | 210,126 |

| | For the fiscal year ended March 31, 2024 | For the fiscal year ended March 31, 2025 |
|--|---|---|
| Cash flows from operating activities | | |
| Profit before income taxes | 14,449 | 15,610 |
| Depreciation | 4,254 | 4,615 |
| Impairment losses | _ | 2,895 |
| Increase (decrease) in provisions | 180 | 315 |
| Decrease (increase) in retirement benefit asset | (830) | (1,289) |
| Interest and dividend income | (1,319) | (1,450) |
| Loss (gain) on extinguishment of tie-in shares | _ | 280 |
| Interest expenses | 18 | 21 |
| Loss (gain) on sale of securities | (585) | _ |
| Loss (gain) on valuation of securities | (307) | 28 |
| Loss (gain) on sale of non-current assets | (121) | (6) |
| Loss on disposal of non-current assets | 41 | 221 |
| Loss (gain) on sale of investment securities | (8,228) | (12,027) |
| Loss (gain) on valuation of investment securities | 1 | |
| Increase/decrease in trade receivables and contract assets | (5,863) | (974) |
| Decrease (increase) in inventories | (3,480) | 1,316 |
| Decrease (increase) in other current assets | (110) | (108) |
| Increase (decrease) in trade payables | 275 | (291) |
| Increase/decrease in contract liabilities | (394) | (453) |
| Increase (decrease) in other current liabilities | 1,086 | 887 |
| Increase (decrease) in other non-current liabilities | (160) | (130) |
| Other, net | 8 | 59 |
| Subtotal | (1,086) | 9,521 |
| Interest and dividends received | 1,261 | 1,379 |
| Interest paid | (18) | (22) |
| Income taxes paid | (1,834) | (4,357) |
| Net cash provided by (used in) operating activities | (1,677) | 6,521 |
| Cash flows from investing activities | | |
| Payments into time deposits | (51) | (66) |
| Proceeds from withdrawal of time deposits | 53 | 71 |
| Reduction of investments in specified trusts | 2,911 | 91 |
| Purchase of property, plant and equipment | (1,201) | (4,507) |
| Proceeds from sale of property, plant and equipment | 175 | 519 |
| Purchase of intangible assets | (632) | (523) |
| Purchase of investment securities | (2,349) | (912) |
| Proceeds from sale and redemption of investment securities | 11,849 | 13,998 |
| Loan advances | (3) | (3) |
| Proceeds from collection of loans receivable | 5 | 2 525) |
| Purchase of long-term prepaid expenses | (1,256) | (3,535) |
| Expenditure due to absorption-type split | (750) | |
| Other, net | (59) | (183) |
| Net cash provided by (used in) investing activities | 8,690 | 4,952 |

| | For the fiscal year ended March 31, 2024 | For the fiscal year ended March 31, 2025 |
|---|---|---|
| Cash flows from financing activities | | |
| Proceeds from short-term borrowings | _ | 170 |
| Repayments of short-term borrowings | (150) | (230) |
| Repayments of lease liabilities | (133) | (170) |
| Dividends paid | (3,722) | (3,801) |
| Purchase of treasury shares | (6,000) | (5,293) |
| Net cash provided by (used in) financing activities | (10,006) | (9,325) |
| Effect of exchange rate change on cash and cash equivalents | (3) | 27 |
| Net increase (decrease) in cash and cash equivalents | (2,997) | 2,175 |
| Cash and cash equivalents at beginning of period | 48,884 | 45,887 |
| Increase in cash and cash equivalents resulting from merger | _ | 96 |
| Cash and cash equivalents at end of period | 45,887 | 48,158 |

(5) Notes to Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Segment information, etc.)

- a. Segment information
- 1. Overview of reportable segments

Separate financial information on the Company's reportable segments is available for the Company's constituent units. This subject is regularly considered by the Board of Directors in order to determine the distribution of management resources and evaluate results.

2. Calculation methods for net sales, profit (loss), assets, liabilities, and other items by reportable segment
The accounting methods for reported business segments comply with the accounting policies employed for the
preparation of consolidated financial statements.

Profit figures for reportable segments are on an operating-profit basis.

Inter-segment sales are based on transaction prices between third parties.

3. Information on net sales, profit (loss), assets, liabilities and other items, and information on the disaggregation by reportable segment

For the fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

| | Reportable segment | | | | |
|--|--------------------|-------------------------|---|---------------|---------|
| | Pharmaceutical | Information Services | Construction & Facility Maintenance | Merchandising | Total |
| Net Sales | | | | | |
| Pharmaceutical Business | | | | | |
| Domestic Pharmaceuticals | 55,339 | _ | _ | _ | 55,339 |
| Export and Overseas Licensing | 4,463 | _ | _ | _ | 4,463 |
| Therapeutic and care foods | 3,545 | _ | _ | _ | 3,545 |
| Information Services Business | _ | 10,511 | _ | _ | 10,511 |
| Construction and Facility Maintenance Business | _ | _ | 4,915 | _ | 4,915 |
| Merchandising Business | _ | _ | _ | 983 | 983 |
| Revenue arising from contracts with customers | 63,348 | 10,511 | 4,915 | 983 | 79,758 |
| Sales to third parties | 63,348 | 8,399 | 3,022 | 809 | 75,579 |
| Inter-segment sales or transfers | _ | 2,112 | 1,893 | 173 | 4,179 |
| Total | 63,348 | 10,511 | 4,915 | 983 | 79,758 |
| Segment profit | 2,627 | 1,064 | 261 | 81 | 4,035 |
| Segment assets | 246,581 | 11,063 | 3,496 | 2,470 | 263,612 |
| Other items | | | | | |
| Depreciation (Note) | 3,905 | 454 | 23 | 21 | 4,404 |
| Increase in property, plant and equipment and intangible assets (Note) | 3,187 | 712 | 39 | 150 | 4,090 |

⁽Note) Depreciation of long-term prepaid expenses is included in depreciation, and the increase in long-term prepaid expenses is included in the increase in property, plant and equipment and intangible assets, respectively.

In conjunction with the launch of Linsagolix in Europe, the importance of overseas net sales, including exports of pharmaceutical ingredients, etc., has increased. As a result, as of March 31, 2025, we have revised the breakdown of revenue categories. Domestic pharmaceutical sales, which had previously been included under "Pharmaceutical sales," income from domestic licensees previously included under "Technical fees," and "Other" have been reclassified as "Domestic Pharmaceuticals." Meanwhile, export sales of pharmaceutical ingredients, etc. to overseas licensees, previously included under "Pharmaceutical sales," and income from overseas licensees, previously included under "Technical fees," have been reclassified as "Export and Overseas Licensing." To reflect this change, we have restated the revenue breakdown for the fiscal year ended March 31, 2024. As a result, domestic pharmaceutical sales of ¥50,488 million and ¥4,850 million previously included under "Other" have been reclassified under "Domestic Pharmaceuticals" of ¥55,339 million. Additionally, export sales of ¥3,749 million previously included under "Pharmaceutical sales" and income of ¥714 million from overseas licensees previously included under "Technical fees" have been reclassified under "Export and Overseas Licensing" of ¥4,463 million.

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Million yen)

| | Pharmaceutical Information & Factorial & Factorial & Services & Services | | Construction & Facility Maintenance | Merchandising | Total |
|--|--|--------|---|---------------|---------|
| Net sales | | | | | |
| Pharmaceutical Business | | | | | |
| Domestic Pharmaceuticals | 63,975 | _ | _ | _ | 63,975 |
| Export and Overseas Licensing | 7,770 | _ | _ | _ | 7,770 |
| Therapeutic and care foods | 3,553 | _ | _ | _ | 3,553 |
| Information Services Business | _ | 11,395 | _ | _ | 11,395 |
| Construction and Facility Maintenance Business | _ | _ | 5,985 | _ | 5,985 |
| Merchandising Business | _ | _ | _ | 1,068 | 1,068 |
| Revenue arising from contracts with customers | 75,299 | 11,395 | 5,985 | 1,068 | 93,749 |
| Sales to third parties | 75,299 | 8,735 | 3,435 | 860 | 88,330 |
| Inter-segment sales or transfers | _ | 2,660 | 2,550 | 207 | 5,418 |
| Total | 75,299 | 11,395 | 5,985 | 1,068 | 93,749 |
| Segment profit | 4,684 | 636 | 460 | 99 | 5,881 |
| Segment assets | 229,310 | 10,648 | 4,358 | 2,648 | 246,966 |
| Other items | | | | | |
| Depreciation (Note) | 4,129 | 610 | 23 | 33 | 4,796 |
| Increase in property, plant and equipment and intangible assets (Note) | 8,086 | 884 | 31 | 10 | 9,012 |

(Note) Depreciation of long-term prepaid expenses is included in depreciation, and the increase in long-term prepaid expenses is included in the increase in property, plant and equipment and intangible assets, respectively.

4. Total amount of reportable segments, difference from the amount stated in the consolidated financial statements, and main components of such difference

(Million yen)

| Net sales | Fiscal year ended March 31, 2024 | Fiscal year ended March 31, 2025 | |
|--|-------------------------------------|-------------------------------------|--|
| Total for reportable segments | 79,758 | 93,749 | |
| Elimination of inter-segment transactions | (4,179) | (5,418) | |
| Net sales in the consolidated financial statements | 75,579 | 88,330 | |

(Million yen)

| Profit | Fiscal year ended March 31, 2024 | Fiscal year ended March 31, 2025 | |
|---|-------------------------------------|-------------------------------------|--|
| Total for reportable segments | 4,035 | 5,881 | |
| Elimination of inter-segment transactions | 69 | 60 | |
| Adjustment of non-current assets | (87) | (170) | |
| Other adjustments | 0 | 1 | |
| Operating profit in the consolidated financial statements | 4,017 | 5,773 | |

(Million yen)

| Assets | Fiscal year ended March 31, 2024 | Fiscal year ended March 31, 2025 | |
|---|-------------------------------------|-------------------------------------|--|
| Total for reportable segments | 263,612 | 246,966 | |
| Elimination of inter-segment transactions | (2,682) | (2,906) | |
| Total assets in the consolidated financial statements | 260,929 | 244,059 | |

(Million yen)

| O.I | Total for reportable segments | | Adjus | tments | Amount in the consolidated financial statements | |
|---|-------------------------------------|-------------------------------------|-------|--------|---|-------|
| Other items | Fiscal year ended March 31, 2024 | Fiscal year ended March 31, 2025 | | | | |
| Depreciation | 4,404 | 4,796 | (150) | (180) | 4,254 | 4,615 |
| Increase in property, plant and equipment and intangible assets | 4,090 | 9,012 | (306) | (118) | 3,783 | 8,894 |

5. Information on impairment losses on non-current assets and goodwill by reportable segment
In the Pharmaceutical Business segment, an impairment loss was recorded in connection with the termination
of the agreement with Ferring Pharmaceuticals Co., Ltd. regarding the licensing of domestic sales rights for
Minirin Melt® and Desmopressin formulations.

The amount of impairment losses recorded was ¥2,768 million.

6. Disclosure of changes in reportable segments, etc.

(Changes in reportable segments)

Effective from the six months ended September 30, 2024, the reportable segment "Construction Business" has been renamed "Construction and Facility Maintenance Business" to more clearly reflect the nature of the business. This change is only in the name and has no impact on segment information.

The segment information for the fiscal year ended March 31, 2024 is also presented under the new name.

b. Related information

Fiscal year ended March 31, 2024 (April 1, 2023 to March 31, 2024)

1. Information on products and services

Omitted as the same information is disclosed in "Segment information."

2. Information by region

(1) Net sales

Omitted as sales to third parties in Japan account for more than 90% of net sales in the consolidated statements of income.

(2) Property, plant and equipment

Not applicable as the Company does not have property, plant and equipment located outside of Japan.

3. Principal information by customer

| Customer name | Net sales (Million yen) | Relevant segment |
|---|----------------------------|-------------------------|
| Alfresa Corporation | 11,446 | Pharmaceutical Business |
| Suzuken Co., Ltd. | 8,934 | Pharmaceutical Business |
| Mediceo Corporation | 8,632 | Pharmaceutical Business |
| Specialty Medical Distribution Corporation | 5,161 | Pharmaceutical Business |

Fiscal year ended March 31, 2025 (April 1, 2024 to March 31, 2025)

1. Information on products and services

Omitted due to disclosure of the same information in "Segment information."

2. Information by region

(1) Net sales

Omitted due to sales to third parties in Japan exceeding 90% of net sales in consolidated statements of income.

(2) Property, plant and equipment

Not applicable due to the absence of property, plant and equipment located outside of Japan.

3. Principal information by customer

| Customer title or name | Net sales (Million yen) | Relevant segment |
|---|----------------------------|-------------------------|
| Alfresa Corporation | 12,521 | Pharmaceutical Business |
| Mediceo Corporation | 9,415 | Pharmaceutical Business |
| Suzuken Co., Ltd. | 9,316 | Pharmaceutical Business |
| Specialty Medical Distribution Corporation | 8,989 | Pharmaceutical Business |

(Per share information)

| | For the fiscal year | For the fiscal year | | |
|--------------------------|--|---------------------|--|--|
| | ended March 31, 2024 ended March 31, 202 | | | |
| Net assets per share | ¥4,977.41 | ¥4,882.71 | | |
| Basic earnings per share | ¥246.61 | ¥274.21 | | |

(Notes) 1. As there are no dilutive shares, diluted earnings per share are not listed.

2. The basis for calculating basic earnings per share is as follows:

| | For the fiscal year ended March 31, 2024 | For the fiscal year ended March 31, 2025 |
|---|--|--|
| Profit attributable to owners of parent (Million yen) | 11,160 | 11,961 |
| Amount not attributable to common shareholders (Million yen) | _ | _ |
| Profit attributable to owners of parent relating to common shares (Million yen) | 11,160 | 11,961 |
| Average number of shares during the period (Thousand shares) | 45,258 | 43,621 |

(Significant subsequent events)

(Purchase and cancellation of treasury shares)

KISSEI PHARMACEUTICAL CO., LTD. (the "Company") announces the Board of Directors on May 7, 2025 resolved on the following matters relating to the acquisition of treasury shares and method of acquisition pursuant to Article 156 of the Companies Act as applied pursuant to Article 165, Paragraph 3 of the Companies Act, and the cancellation of treasury shares pursuant to Article 178 of the Companies Act.

1. Reasons for acquisition and cancellation of treasury shares

To execute a flexible capital policy in response to changes in the business environment, while improving capital efficiency and enhancing shareholder returns.

2. Method of acquisition

The Company will entrust the acquisition of its own shares at the closing price (including the final special quote) of \(\frac{\frac{3}}{3},810\) as of this day (May 7, 2025) through ToSTNeT-3 of the Tokyo Stock Exchange at 8:45 a.m. as of May 8, 2025 (no change to other trading systems and the trading time shall be made). In addition, such purchase order shall be valid only at the trading time mentioned above.

3. Details of the acquisition

- (1) Type of shares to be acquired: Common shares of the Company
- (2) Total number of shares to be acquired: Up to 1,400,000 shares (Percentage of total number of issued shares (excluding treasury shares): 3.27%)
- (3) Total acquisition cost: ¥5,334,000,000 (maximum)
- (4) Announcement of the results of the acquisition: The acquisition results shall be announced after the close of trading at 8:45 a.m. as of May 8, 2025.

Notes: 1. The number of shares to be acquired as above shall not be changed. In addition, the whole or a part of the acquisition of the Company's own shares may not be made according to the market conditions.

2. Acquisition of the Company's own shares shall be made to sell orders matching buy orders.

4. Details of the cancellation

- (1) Type of shares to be cancelled: Common shares of the Company
- (2) Total number of shares to be cancelled: All treasury shares acquired through item 3. above
- (3) Scheduled date of cancellation: June 27, 2025

(Reference)

Number of Treasury shares as of April 30, 2025

Total number of issued shares (excluding treasury shares): 42,805,038 shares

Number of treasury shares: 5,106,147 shares

4. Other

(1) Changes in Officers Not applicable.

(2) Sales Results Sales results by segment for the year ended March 31, 2025 are as follows.

| Segment classification | Fiscal year ended March 31, 2024 | | Fiscal year ended March 31, 2025 | | Change | |
|---|-------------------------------------|-----------------|-------------------------------------|-----------------|-------------------------|------------|
| Segment classification | Amount (Million yen) | Composition (%) | Amount (Million yen) | Composition (%) | Amount (Million yen) | Change (%) |
| Pharmaceutical Business | 63,348 | 83.8 | 75,299 | 85.2 | 11,950 | 18.9 |
| Urology | 21,270 | 28.1 | 23,384 | 26.5 | 2,113 | 9.9 |
| Renal diseases and dialysis | 12,830 | 17.0 | 15,617 | 17.7 | 2,786 | 21.7 |
| Orphan drugs | 6,079 | 8.0 | 11,283 | 12.8 | 5,203 | 85.6 |
| Metabolism and endocrinology | 5,631 | 7.5 | 4,576 | 5.2 | (1,055) | (18.7) |
| Obstetrics and gynecology | 696 | 0.9 | 624 | 0.7 | (71) | (10.2) |
| Ophthalmology | 400 | 0.5 | 275 | 0.3 | (125) | (31.2) |
| Other drugs | 3,578 | 4.7 | 3,347 | 3.8 | (231) | (6.5) |
| Other (Note) 1 | 4,850 | 6.4 | 4,866 | 5.5 | 15 | 0.3 |
| Export and Overseas Licensing (Note) 2 | 4,463 | 5.9 | 7,770 | 8.8 | 3,306 | 74.1 |
| Therapeutic and care foods | 3,545 | 4.7 | 3,553 | 4.0 | 8 | 0.2 |
| Information Services Business | 8,399 | 11.1 | 8,735 | 9.9 | 336 | 4.0 |
| Construction and Facility Maintenance Business | 3,022 | 4.0 | 3,435 | 3.9 | 413 | 13.7 |
| Merchandising Business | 809 | 1.1 | 860 | 1.0 | 50 | 6.3 |
| Total | 75,579 | 100.0 | 88,330 | 100.0 | 12,751 | 16.9 |
| [Exports] | [4,510] | [6.0] | [7,790] | [8.8] | [3,279] | [72.7] |

⁽Notes) 1. Includes revenue from supply to domestic sales partners and revenue from co-promotion fees.

^{2.} Includes revenue contracting fees related to out-licensing, milestone payments, running royalties, and pharmaceutical exports.

^{3.} Inter-segment transactions are eliminated.