## KPIs Related to Materiality and Progress in Fiscal 2022

Main	SDG related to the seven categories	Description of material issue	Key initiatives	KPIs	Progress in fiscal 2022 (as of March 31, 2023)
Material issues related to Kissel's business activities	Development and provision of products useful to society	(drugs, foods) We contribute to the health and medical care of people around the world by providing ethical drugs and other high- quality, innovative pharmaceutical products developed by the Company or through partnerships.	development projects	Number of items in the research and development pipeline and progress Number of New Drug Applications and marketing	(Japan) 9 themes Products launched: 2 NDAs acquired: 1 NDA applications in process: 1 (Overseas) 5 themes NDAs acquired: 1
				authorization approvals Number of countries where new drugs are launched via partnering	Launched 6 products, covering 61 countries
			Development of therapeutic and care foods	Number of new therapeutic and care food products launched	Conducting investigations based on target product profile (TPP)
			Joint research with academia and other pharmaceutical companies     Participation in consortiums sponsored by the Japan Pharmaceutical Manufacturers Association	Progress of open innovation	Participating in the Development of a Next-Generation Drug Discovery Al through Industry-Academia Collaboration (DAIIA), sponsored by the Japan Agency for Medical Research and Development (AMED)
			Donation to the Kanzawa Medical Research Foundation for provision of research grants	Continued provision of research grants	Contributed to the Kanzawa Medical Research Foundation
	Steady supply of high-quality products	Quality control and steady supply and procurement We build manufacturing and quality control systems that comply with the latest laws, regulations, and guidelines, procure environmentally friendly materials, and work to provide a steady supply of products in recognition of the fact that our products are related to people's very lives.	• Formulation and implementation of the "Stable Supply Manual" • COVID-19-related countermeasures • Implementation of the Kissei Pharmaceutical Quality System		Secured appropriate inventory overall, although some products are subject to limited shipping
				Implementation of management review and improvement to instructions	<ul> <li>Upper management conducted management reviews with feedback</li> <li>Made progress with introduction of quality event management system</li> </ul>
				•Continuous capital investment to ensure stable production •Implementation of rank-based training at plants •Implementation of regular assessment of procurement risks for each raw material and product	Reviewed "Stable Supply Manual" as part of regular review process (conducted every April)     Established a production system for new drugs, made capital investments in line with the Act on Securing Quality, Efficacy and Safety of Products Including Pharmaceuticals and Medical Devices, and conducted regular maintenance of existing equipment     Implemented rank-based training for pharmaceutical quality systems, good management practice (GMP) fundamentals, and matters related to NDA approval via e-learning and other training methods     Implemented regular risk assessments and countermeasures related to raw materials and other materials, bearing in mind global situations and other factors
				Product recalls •Zero recalls of pharmaceutical products •Complaint rate of 7.0 ppm (parts per million) or less for food products	Pharmaceutical product recalls: 0 Complaint rate (Nutrition Division): 2.20ppm
	Communication with medical professionals and patients	Promote proper product usage (drugs, foods) We provide accurate information backed by science, understanding that offering proper information and promoting proper usage is essential for demonstrating the maximum value of our products.	Creation of a sales system for rare disease treatments	Progress of activities for the Rare Diseases Project	•Number of medical institutions provided information by the Rare Diseases Project regarding new drugs (TAVNEOS <sup>®</sup> , TAVALISSE <sup>®</sup> ): Over 500 •Number of seminars held regarding ANCA-associated vasculitis: 13 •Enhanced functions offered via the ANCA-associated vasculitis website for patients
			<ul> <li>Promotion of activities to provide appropriate medical information</li> <li>Number of products introducing "Al Detail"</li> <li>Immediate provision of safety information via the safety information provision system</li> </ul>	Provision of appropriate information based on scientific evidence (zero instances of inappropriate provision of information that led to serious improper use or misuse)	No issues identified under the Guidelines on Sales Information Provision Activities of Ethical Pharmaceuticals. Activities monitored: 1,595,044 Instances of inappropriate provision of information that lead to serious improper use or misuse: 0
				Construction of an efficient and effective system to provide information utilizing digital tools	AI Detail utilized for four products, chatbots utilized for five products     Introduced email-based information provision, enhancing communication with     medical professionals     'Utilized customer support system to promote an effective information     provision system     'Updated patient support web content (70 sites)     'Enhanced services for website for medical professionals     'Web content related to the safety information provision system is being     developed
		provide patient support We contribute to medical treatment by offering the solutions that medical	Operation of the medicine consultation window	Provision of information from the patient's perspective	•Number of inquiries answered: 365
			Operation of a patient-oriented website	Website production from the patient's perspective	<ul> <li>Enhanced existing patient-oriented website with 36 additional sites.</li> <li>Launched a website with information related to ANCA-related vasculitis, which is aimed at the general public, patients, and their families</li> </ul>

## KPIs Related to Materiality and Progress in Fiscal 2022

NPIS I	Related to Materiality	and Progress in Fiscal	2022		
Main	n SDG related to the seven categories	Description of material issue	Key initiatives	KPIs	Progress in fiscal 2022 (as of March 31, 2023)
Material issues related to Kissei's management base	Strengthening and enhancement of governance	Strengthen governance We have positioned strengthening corporate governance as an important management issue for the continued improvement of corporate value, and we are working to create a system that can address changes inside and outside the Company quickly and flexibly.		Appropriate responses to Japan's revised Corporate Governance Code	Kissei's governance system complies with all principles of Japan's revised Corporate Governance Code
			<ul> <li>Increase in the number of outside directors</li> </ul>	Improvement of Board of Directors' functions through dialogue with stakeholders and evaluations of the effectiveness of the Board of Directors	Evaluated the effectiveness of the Board of Directors and disclosed the results in the Corporate Governance Report •Number of female directors: 1 (out of 12 total) •Ratio of outside directors: over 1/3 (4 out of 12 total) •Introduced executive officer system (June 2022)
		corporate activities by property managing risks that may hinder the realization of our Management Philosophy and the completion of our management plans and mounting an appropriate response to any	Creation of a risk management system	Appropriate review of risk management items and examination and implementation of appropriate countermeasures	The Risk Management Committee evaluated and reviewed risk items (313 items total), and reported that they are being properly managed at the Board of Directors meeting held in February 2023.
			Development and update of business continuity plans to include disaster and pandemic countermeasures	Development and operation of business continuity management (BCM) and business continuity plans (BCPs)	Formulated a basic policy for business continuity management and enhanced promotion system (October 2022)
		Compliance We practice compliance when conducting corporate activities, understanding that this is fundamental to the sound development of the Company and earning stakeholder trust.	Implementation of compliance program	Number of times compliance training was implemented (once every six months or more for each division)	Implemented compliance training 1,214 times across 170 departments
				Implementation of compliance questionnaire (response rate of 95% or higher)	Conducted Compliance Status Questionnaire (August 2022) Response rate: 95.6%
			Establishment of a whistleblowing and consultation system (Kissei Hotline)	Number of major compliance violations (zero incidents)	0 incidents
				Status of company initiatives related to experimentation on animals	Acquired certification from third-party assessment organizations (AAALAC International, etc.)     Meetings of the Animal Experimentation Committee: 8     Self-inspections by the Animal Experimentation Committee: 4     Observation of the general condition of all animals in the facility by the veterinary management team: 12 times (once every month)     Investigations into revisions to laboratory rules: 1
	Creation of a fulfilling workplace environment	employee and provide a variety of opportunities for employees to develop their skills, focusing on individual abilities and aptitudes in an effort to develop human resources who can contribute to the development of the Company and society.	Implementation of rank-based and job-specific training	Implementation of rank-based and job-specific training	Rank-based training • Participants in training for new employees: 34 (employees who joined in April 2022) • Participants in training for newly appointed management: 22 • Participants in training for newly supervisors: 34 Job-specific training • Participants in the Research Division's Human Resources Development Program: 182 (Research Division] • Specialized training in medical English to develop globally-minded human resources: 6 (Clinical Development Division), 14 (Reliability Assurance Division) • Specialized MR development education: 10 (Sales and Marketing Division)
				resource development	Number of e-learning attendees: 249
			Support for self-development Establishment of an interview system for skill and	Rate of participation in correspondence courses Implementation of the Company's interview system for	Participation rate: 52.8% Interview-based skill and career development participants: 152 (employees,
		Promote diversity and gender equality We are striving to improve the Company' s working environment in terms of hiring practices, working styles, our human resource system, and other aspects to ensure that a wide range of employees can demonstrate a variety of abilities, based on the idea that when employees with different modes of thinking and value systems can recognize and inspire each other, they can add dynamism and creativity to a company.	Initiatives to support raising next-generation children (Platinum Kurumin, etc.)	skill and career development Percentage of female employees who take childcare leave (75% or higher annually, in line with Platinum	etc. promoted in fiscal 2022) Percentage of female employees to who take childcare leave:100% (11 female employees taking childcare leave/11 who had children)
				Kurumin certification standard) Percentage of male employees who take childcare leave (30% or higher annually, in line with Platinum Kurumin certification standard)	Percentage of male employees who take childcare leave: 80% (34 male employees taking childcare leave/42 who had children)
			Initiatives to for the promotion of female participation and career advancement in the workplace	Ratio of average length of employment for female employees to average length of employment for male employees (70% or higher)	Ratio of average length of employment for female employees to average length of employment for male employees: 82.7%
				Harassment prevention training	Implemented the following training: Anger management, harassment prevention points, basic knowledge for preventing sexual harassment for managers, psychological safety in the workplace, proper promotion of labor management
			Recruitment of people with disabilities	Recruitment of people with disabilities (2.3% or higher)	Recruitment of people with disabilities: 2.45%
		environment that gives employees a strong sense of motivation as work-style reforms and the response to COVID-19 bring major changes to working	Productivity Management Outstanding Organizations Recognition Program (Large Enterprise Category)	Implementation ratio of stress checks	Implementation ratio of stress checks: 93.9%
				Percentage of employees who use commemorative leave (100% per year)	Percentage of employees who use commemorative leave: 98.4%
			Initiatives related to occupational health and safety and maintaining employee health	Number of work-related accidents	Number of work-related accidents: 2 cases (including one that required leave)
	Environmental initiatives	Waste management and resource recycling We work to promote the conservation of a sustainable environment through the effective use of resources, preventing pollution and reducing environmental impact.	Maintenance of environmental management systems	ISO certification renewal and maintenance	Maintained ISO 14001 certification (determined to be compliant)
			activities	Waste reduction, improvement of recycling rate, and improvement of final disposal rate (increase 1% year	•Amount of waste: increased 1.3% year on year •Recycling rate: 90.9% (improved 3.5% year on year)
			Priority purchasing of green products	on year) Improvement of ratio of green products purchased	Final disposal rate: 4.2% (improved 2.7% year on year) Ratio of green products purchased: 32.2%
		Initiatives toward biodiversity We take care to ensure that our business activities do not adversely affect biodiversity and ecosystems and take action accordingly.	Proper management of research and clinical trials that involve genetically modified organisms	Implementation of proper research and clinical trials based on internal regulations, procedure manuals, and other guidance	Meetings of Safety Committee for Genetical Recombination Experimentation:     Ameetings of Safety in Clinical Trials Involving Genetically Modified and Other     Organisms Committee: N/A     Number of violations and accidents: 0     Conducted education and training for new employees
			Appropriate management of chemical substances	Appropriate management of hazardous chemical substances (including PRTR-listed substances)	Amounts reported to the PRTR: decreased 2.7% year on year
				Continued drainage in line with water quality management standards	No deviations from management standards
		Climate change countermeasures We promote environmental management that acknowledges that climate change is a risk factor, with the goal of sustainable growth for society and the Company, and in accordance with the Japan's Carbon Neutrality Declaration.	<ul> <li>Continued reduction of CO₂ emissions</li> <li>Promotion of energy-saving measures and climate change countermeasures</li> </ul>	Reduction of CO <sub>2</sub> emissions • Fiscal 2030 reduction target for CO <sub>2</sub> emissions (Scope 1 and 2): 46% reduction compared with fiscal 2013	Fiscal 2022 emissions: 14,069 tons (24% reduction compared with fiscal 2013)
				Rate of renewable energy utilization • Fiscal 2030 target for renewable energy utilization rate: 74% or more of total electricity consumption	Fiscal 2022 results: 34% of total electricity consumption
				Promotion of risk and opportunity assessments for climate change	Provided disclosure in line with TCFD recommendations
	Social contribution as a good corporate citizen	fundamental/ essential part of our corporate activities. Moreover, we actively participate in social contribution activities and endeavor to realize our Management Philosophy as a corporate	<ul> <li>Contribution to culture, the arts, and sports</li> <li>Donations to child welfare facilities and assistance for natural disasters</li> </ul>	Number of sponsorships and donations that contribute to society and local communities	31 donations (includes sponsorships of culture, the arts, and sports, such as the Seiji Ozawa Matsumoto Festival, as well as sponsorships and donations for foster homes and other facilities that contribute to local communities and society)
			Participation in local cleanup activities and offering of factory and research institute tours	Status of social contribution activities by region	Conducted cleanup activities around business sites, practical environmental legal training with local students, etc.